



## **SOUTHERN CALIFORNIA PUBLIC POWER AUTHORITY**

### **Request for Qualifications for Engineering Support Services**

**Issuance Date: June 27, 2016**

**Response Deadline: July 28, 2016**

#### **I. Introduction**

The Southern California Public Power Authority (SCPPA), on behalf of its Member Utilities (Members), is hereby soliciting competitive proposals from qualified firms to provide engineering services to support current and potentially new energy efficiency programs of participating Members, as described below in Section III.

SCPPA is interested in discovering all Respondent's capabilities related to specified Areas of Interest and associated pricing to enable informed decisions and potentially proceed to more specific negotiations on contract development with one or more qualified Respondents to this Request for Qualifications (RFQ).

Responses to this RFQ are due on or before **4:00 p.m., Thursday, July 28, 2016**, as described below in Sections III and V.

#### **II. Background**

SCPPA is a joint powers authority and a public entity organized under the California Joint Exercise of Power Act found in Chapter 5 of Division 7 of Title 1 of the Government Code of the State of California, and through the SCPPA Joint Powers Agreement, for the purposes of planning, financing, developing, acquiring, constructing, operating and maintaining projects for the generation or transmission of electric energy. SCPPA also facilitates joint service contracts, at the request of its members, to aggregate like project efforts among its Members for the purposes of developing energy efficiency, demand response and resource procurement Programs or Projects to improve operating efficiencies and reduce costs.

Membership of SCPPA consists of eleven cities and one irrigation district, which supply electric energy within Southern California, including the municipal utilities of the cities of Anaheim, Azusa, Banning, Burbank, Cerritos, Colton, Glendale, Los Angeles, Pasadena, Riverside, and Vernon, and the Imperial Irrigation District. SCPPA is governed by its Board of Directors, which consists of representatives from each of its Members. The management of SCPPA is under the direction of an Executive Director who is appointed by the Board.

Any service contract subsequently entered into by SCPPA pursuant to this RFQ would be utilized directly by the interested Members to serve their respective utility customers' needs. The service and work products would be ordered and approved directly by SCPPA and/or the participating Members and the billing would be administered through SCPPA.

### **III. Areas of Interest**

Certain SCPPA Members, including the Los Angeles Department of Water and Power (LADWP), with over 1.4 million customers and over 2 million meters, have expressed potential interest in securing engineering services from one or more qualified firms or individuals (“Successful Respondents”) to support Energy Efficiency Programs including but not limited to: custom calculated programs, customer technical assistance programs, retro-commissioning, and related efficiency measure development activities. Successful Respondent(s) will assist participating Members in preparation of high-quality project work with adequate supporting documentation to comply with the Member’s technical guidelines and Member’s technical staff instructions. Should services require a facility/customer visit, the Successful Respondents will abide by all facility safety requirements.

Successful Respondents shall perform the following engineering services (“Services”) when requested, at the sole discretion of SCPPA or Participating Member:

- 1. Policy Guidance and Compliance Services**
- 2. Technical Assistance**
- 3. Performance Testing, as-needed Measurement & Verification services**
- 4. Review of Customer Site Energy-Savings Opportunity Assessments**
- 5. Energy Systems & Utility Program Training/Workshops**
- 6. Technical Project/Application Development and Closeout**
- 7. Quality Assurance**
- 8. As-needed related technical service requests**

Exemplary outlines of the Services related to each Area of Interest are presented below.

#### **1. Policy Guidance and Compliance Services**

- a. Member may request Successful Respondent to provide written procedures describing measurements and methodology used to develop ex-ante savings estimates and performance evaluations. It may include but will not be limited to the following items:
  - i. Guidance and policy support for Member decisions based on experience processing Member customer applications and other California Utility Incentive Program best practices.
  - ii. Analysis of the processes and application of commercial/industrial systems; Analysis of the condition of Non-Residential processes; Analysis of the energy intensity of specific equipment
  - iii. Evaluating and validating energy saving measures using Member-approved methods.
  - iv. As-Needed Pre and Post Install Measurement and Verification (M&V) of customer efficiency projects as well as emerging technologies.
  - v. Retro-Commissioning (RCx) evaluation, applicability and validation
  - vi. When requested, Baseline Studies on Incremental measure cost, Industry Standard Practice, Equipment Useful Life, Remaining Useful Life, Etc.

#### **2. Technical Assistance**

- a. On occasion, Member may request Successful Respondent's views and experience in order to leverage knowledge base and understanding of technologies, calculation methodologies, calculation tools or other knowledge of the industry practices. Such occasions may or may not result in an actual deliverable other than that transferred via conversation.

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- b. Member may request Successful Respondent to provide technical assistance which may require analysis and the development of work papers/calculations including documentation needed to demonstrate the use of reasonable and accurate engineering principles. Successful Respondent may coordinate and subcontract other subject matter experts or professional engineering services to complete this service request with written Member approval.
  - c. Member may request Successful Respondent to provide technical assistance that relate to but will not be limited to:
    - i. Analyzing Non-Residential building systems and/or process equipment
    - ii. Provide energy simulation modeling and analysis of Non-Residential building systems and/or process equipment, may include development of energy efficiency savings calculation tools.
    - iii. Evaluating emerging technologies for purposes of inclusion within Member incentive programs.
    - iv. Coordination and Development of Efficiency Standards and Guideline documents for Member facility retrofits.
    - v. Other technical assistance scope of work as requested in writing by Member technical staff.
3. **Performance Testing, as-needed Measurement & Verification services**
- a. Member may request Successful Respondent to provide a written report describing measurements and methodology used to develop equipment performance evaluations. Services may include but will not be limited to these following items:
    - i. Analysis of the processes and application of emerging technologies on systems including but not limited to: building systems, industrial systems; Analysis of the condition of industry specific processes; Analysis of the energy intensity of specific equipment
    - ii. Validate energy saving measures by performing a technical review
    - iii. Measurement and Verification of installed projects (M&V)
    - iv. Retro-Commissioning (RCx) evaluation, applicability and validation
    - v. Field data acquisition for Building Systems and process equipment, as defined by Member.
4. **Review of Customer Site Energy-Savings Opportunity Assessments**
- a. Member may request Successful Respondent to provide a written report that outlines energy efficiency (EE) opportunities (“Efficiency Solutions Engineering Evaluation Report”). This task includes performing site visits, review savings calculation estimates, and writing reports to identify and potential energy efficiency opportunities for Member customers. The report and calculations shall include but is not limited to:
    - i. Identification of all relevant electric, gas, and water equipment, research and review of equipment specifications, data logger deployment, Building and Process Systems trend data analysis, data-source listing, and operating hours
    - ii. A narrative of systems analyzed, existing best practices, a description of proposed EE measures evaluated and substantially supported calculations of potential EE savings (in kWh/yr, coincident peak kW, lbs/hr, Btu/lb, therms/yr and \$/yr) per meter
      - Justify baseline used in calculation (e.g. existing conditions, net load increase/new construction, Industry Standard Practice if applicable etc.) to support useful life categories (End of Useful Life, Remaining Useful Life, etc.)
    - iii. Custom energy simulation models performed per Member technical guidance materials and/or Member approved standard-template calculations to determine energy savings from retrofit measures considered by the Customer. Other Custom Calculations are permitted when no guidance is available. Other Custom Calculations must be supplemented with project specific M&V calibration.

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- iv. Project Cost Estimates using Member approved sources to check customer reported project cost reasonability, may include: Simple Payback, ROI, Incremental measure cost calculations, etc.
- v. Note potential energy savings opportunities via a “list of measures to consider” provided by Member for marketing considerations.

Successful Respondent will agree to a baseline estimate of hours per task, for budgeting purposes based on the task’s general scope of work for typical project submittal by Members. Successful Respondent actual work hours shall be determined on a project level basis with the approval of Member. Any increase in work hours beyond the baseline estimate will require Member approval prior to work commencement. All other requests will be reviewed and approved on a case by case basis.

Individual task hours shall be itemized in the justification summary for Member consideration.

### 5. Energy Systems & Utility Program Training/Workshops

- a. Member may request Successful Respondent to present energy efficiency training/workshops to Member employees, Non-Residential Customers, Member Program Trade Allies and other third party vendors. These workshops will provide hands-on training on how to identify energy saving opportunities and may showcase best practices, new technology and unique applications of technology. Successful Respondent will be responsible for material development such as but not limited to: handouts, presentation slides, case studies, methodologies and sample calculations or energy simulation models.
- b. Successful Respondent develops subject matter. Member to define location, schedule and attendees unless explicitly stated. Member will review and provide comments and edits/corrections for subject matter prior to event date.

### 6. Technical Project/Application Development and Closeout

- a. This task includes performing site visits, calculating savings, and writing reports to identify and establish the technical claims used for incentive program application
- b. Task Activity Descriptions - Contractor shall:
  - i. Review and coordinate activities with Member's designated project lead;
  - ii. Perform interviews with Member stakeholders (e.g. Project Managers, customer, vendors, Trade Allies, etc.) to identify extent and limit of scope for the project/application-development project;
  - iii. Perform as needed site assessment to ascertain and document parameters to adequately calculate Energy Savings to an acceptable level of certainty.
    - Parameters (or data) shall be obtained in accordance to Member approved IPMVP estimation methods and Member technical guidance.
    - If there is a need to implement continuous monitoring, Contractor shall contact Member's Project Manager to obtain permission (in writing) prior to execution of monitoring effort.
  - iv. Perform document, web, and other necessary research to establish baseline and energy-efficiency measure parameters. Research includes, without limitation:
    - Identifying baseline Industry Standard Practice (ISP) affects as determined by Member technical staff such as: known code or other jurisdictional compliance requirements, and market availability;

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- Identifying applicable Measure parameters from List of Acceptable references as determined by Member;
- Identifying the measure type, Effective- and Remaining-Useful Lives (EULs and RULs) (used for reporting purposes only) and measure costs;

Possible application types and their respective possible baseline states are:

- a. Net Increase in Load or New Construction - category includes new equipment that has been installed in a newly constructed area, in an area that has been subject to a major-renovation involving complete multi-system replacement or area re- construction, or equipment installed to increase the capacity of existing systems due to existing or anticipated new load handling requirements. This would also apply to vacant spaces or unused equipment where no operational evidence is available resulting in a net increase in load when metered pre and post. (Code & Standard baseline used, incremental cost and EUL with justification is required)
  - b. Retrofit - category includes all measure installations where there is verifiable evidence of existing conditions and recent operations of the equipment or space being replaced/retrofitted (existing baseline, full measure)
  - c. Retrofit Add-on - category includes situations where new equipment has been installed onto an existing system as either an integral additional component or a substitution of a pre-existing component whose primary purpose is to improve overall efficiency of the system (existing baseline, full measure cost, and EUL justification).
- v. Calculating energy savings estimates using Member approved calculation tools, including but not limited to: eQuest, EnergyPro, EnergyPlus, other Member pre-approved tools, and ad hoc calculations.
  - vi. Documenting the Energy Savings Project parameters such as:
    - Project description / Scope or Limit of Work;
    - Project implementation method (refer to Member program guidance documents);
    - Code considerations;
    - Energy savings;
    - Total and Incremental Measure Costs (TMC, IMC);
    - Supporting documentation (such as spreadsheets) embedded into the document for reference;
    - References and citations.
  - vii. Collect post installation monitoring data and update savings estimates to determine ex ante energy-savings claims Member reports to the CEC
  - viii. Contractor shall submit final report for delivery to Member's respective Project Manager unless directed otherwise by Member.
  - ix. Contractor shall maintain and provide all documentation to Member upon report submission.
  - x. Contractor shall deliver to Member working electronic calculations with documentation supporting assumptions and references for the opportunities identified and presented in the final report. If custom calculations are performed using a generic tool such as Microsoft Excel, then the formulas or code used for the calculations must also be delivered in a form that is fully accessible by Member without any password protection or other security mechanisms in place.
  - xi. Contractor shall provide Member technical staff a walkthrough of all custom spreadsheet calculations upon request. All custom spreadsheets shall be considered for standard use for future applications, as a result Member may request for modifications to the calculation sheets for these purposes.

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## 7. Quality Assurance

- a. This task includes providing technical due diligence and review of Custom-Calculated Projects and Deemed Measure technical documents.
  - i. Such due diligence shall be performed by Successful Respondent prior to submitting work to Member.
  - ii. Member will, on occasion, perform QA of Contractor's work to ensure work is consistent with Member standards.
  - iii. Such due diligence reviews performed by Member will be a collaborative effort to ensure the process is expedited and any differences of opinion are resolved as soon as possible.

## 8. As-needed Related Technical Service Requests.

- a. Member may request other technical services in relation to the scope on an as-needed basis. These services would be requested and specified on a case by case basis at which point the Successful Respondent will have the opportunity to provide feedback as described in the procedures stated below.

Successful Respondents will need to demonstrate a capability of maintaining and providing periodic progress reports (e.g. weekly or monthly, as specified by SCPPA or Member) on services requested.

## Timeline / Schedule\*

SCPPA Engineering Support Services RFQ Selection Process	
Schedule of Requirements	Target Date(s)
Issue RFQ	June 27, 2016
Responses Due	July 28, 2016
Review of Responses	August 2016
Interviews (if necessary)	August 2016
Selection of Respondent(s)	August 2016

\*Timeline/Schedule is subject to change.

## IV. Proposal Submission Required Elements

### 1. Transmittal Letter Content:

- a. A brief statement of the Respondent's understanding of the type of work to be done and commitment to perform the work as requested, including:
  - i) reference to any proposed contractual terms and conditions required by the Respondent; and
  - ii) a summary of exceptions taken to the RFQ requirements; and
  - iii) any and all expectations from SCPPA including, but not limited to: requirements definitions, strategy refinement, and staffing requirements to support the proposed program implementation.

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- b. An officer authorized to bind must sign the proposal on behalf of the Respondent and must include the following declarations on the transmittal letter:

“This proposal is genuine, and not sham or collusive, nor made in the interest or in behalf of any person not herein named; the Respondent has not directly or indirectly induced or solicited any other Respondent to put in a sham bid, or any other person, firm or corporation to refrain from submitting a proposal; and the Respondent has not in any manner sought by collusion to secure for themselves an advantage over any other Respondent.”

2. **Respondent Information:** Provide legal name of Company or Individual, physical street address, the name(s) and title(s) of the individual(s) authorized to represent the Respondent, including telephone number(s) and email address(es).
3. **Proposal:** Proposals must demonstrate the Respondent’s capabilities to perform and provide any or of the RFQ all of the Services included in the Areas of Interest, as described further below in Sections IV.4 and 5.

Respondents’ complete submittals shall be no more than 10, double-sided sheets of paper, no more than 20 pages in length. Respondents may also include additional information or offerings for services, products, tasks, task elements and/or functions that may not be part of or included in the RFQ, but are deemed by the Respondent to be pertinent and potentially valuable to SCPPA or its Members. Any additional information provided to supplement the Respondent’s Proposal, as defined directly above, shall be clearly marked as “Supplemental Information”. SCPPA will have full discretionary authority to consider, accept and/or reject without cause such supplemental information that is not directly requested, included in or made part of the RFQ.

4. **Fees:** All price proposals should be made based on good faith estimates of the requirements defined in this RFQ. Pricing for support services can be presented on a fixed-fee basis or on a time and materials (T&M) basis. One response from the same Respondent can include one or more fixed-fee offerings and one or more T&M offerings. T&M proposals should include all necessary details of the fees, labor rates and service charges associated with any and all service offerings. This information shall be used for comparative evaluation. Responses do not need to include, but Respondent shall be prepared to provide, a breakdown of the applicable overheads and fringe benefit costs that are part of any labor rates and other direct costs associated with the services to be performed.
5. **Experience:** Respondent shall clearly identify project participants and management team, including:
  - a. Describe your firm’s experience as may be applicable to this RFQ, your organizational structure, management qualifications, and other contract related qualifications, including number of years firm has been in business.
  - b. Specify key employees and describe their qualifications, experience and duties related to this RFQ, including the office location(s) where work will be performed, in addition to the physical street address referenced above.

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- c. Provide a commitment statement for the retention and use of key employees as proposed, their availability to initiate and sustain the proposal, as well as planned supplemental employees if key personnel are not available to assure project delivery.
- d. State whether Respondent will use subcontractors to perform services pursuant to the contract. Should the use of subcontractors be offered, the Respondent shall provide the same assurances of competence for the subcontractor, plus the demonstrated ability to manage and supervise the subcontracted work. Subcontractors shall not be allowed to further subcontract with others for work. The provisions of any contract resulting from this RFQ shall apply to all subcontractors in the same manner as to the Respondent.
- e. Respondent shall indicate any and all pending litigation that could affect the viability of Respondent's proposal, continuance of existing contracts, operation or financial stability.

### 6. References:

- a. Describe whether the Respondent has, within the last five (5) years, rendered any service to SCPPA or to any of SCPPA's Members, either as a contractor or subcontractor, either under the current Respondent's name or any other name or organization. If so, please provide details (status as prime or subcontractor, brief description of the contract, contract start and end date, the contract administrator name, and total actual contract expenditures).
- b. If the Respondent has not rendered any service within the last five (5) years to SCPPA or to any of SCPPA's Members, then please provide references over that period with the details described above including the counterparty for which services were provided.
- c. Identify existing related or relevant projects or programs which Respondent developed and/or operates that would demonstrate Respondent's capabilities in this area.
- d. Describe relevant program development and implementation experience, approach, and provide a list of references for similar projects completed.

### V. Proposal Submission Delivery Requirements

There will not be an initial Respondent's pre-bid conference associated with this RFQ. Clarification questions may be addressed via e-mail to: [bcope@scppa.org](mailto:bcope@scppa.org).

The deadline to submit questions on this RFQ will be 4:00PM (PDT) on July 13, 2016. All questions should be submitted electronically via e-mail to: [bcope@scppa.org](mailto:bcope@scppa.org), referencing Engineering Support Services RFQ in the subject line. Answers to all questions will be provided to inquisitor via e-mail as soon as possible but no later than July 18, 2016. Answers to questions that SCPPA, at its sole determination and discretion, deems to be substantive or that would place the inquisitor at a distinct and unfair advantage to other potential Respondents will be posted on SCPPA's website at <http://scppa.org/page/RFPs-Programs> no later than July 20, 2016. It is the responsibility of potential Respondents to review this website for any and all postings that SCPPA determines will be made.

**One (1) electronic copy of your response and any supporting documentation must be delivered no later than 4:00 pm PST on July 28, 2016 via e-mail to [bcope@scppa.org](mailto:bcope@scppa.org).**



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Additionally, one (1) hard copy of the proposal may be, but is not required to be, submitted with the electronic copy of your proposal, no later than the time and date referenced above, to:

Southern California Public Power Authority  
**Engineering Support Services**  
Attention: Bryan Cope  
1160 Nicole Court  
Glendora, California 91740

No contact should be made with the Board of Directors, committees or working group representatives, or SCPPA Members concerning this RFQ.

All information received by SCPPA in response to this RFQ is subject to the California Public Records Act and may be subject to the California Brown Act and all submissions may be subject to review in the event of an audit.

### **VI. Terms and Conditions**

1. SCPPA reserves the right to cancel this RFQ at any time, reject any and all proposals and to waive irregularities.
2. SCPPA shall determine at its sole discretion the value of any and/or all proposals including price and non-price attributes.
3. Proposals may be sub-divided or combined with other proposals, at SCPPA's sole discretion.
4. SCPPA shall perform an initial screening evaluation to identify and eliminate any proposals that are, for example, not responsive to the RFQ, do not meet the minimum requirements set forth in the RFQ, are not economically competitive with other proposals, or are submitted by Respondents that lack appropriate creditworthiness, sufficient financial resources, or qualifications to provide dependable and reliable services for this RFQ.
5. SCPPA reserves the right to submit follow up questions or inquiries to request clarification of information submitted and to request additional information from any one or more of the Respondents.
6. SCPPA reserves the right, without qualification and in its sole discretion, to accept or reject any or all proposals for any reason without explanation to the Respondent, or to make any award to that Respondent, who, in the opinion of SCPPA, will provide the most value to SCPPA and its Members.
7. SCPPA may decline to enter into any potential engagement agreement or contract with any Respondent, terminate negotiations with any Respondent, or to abandon the request for proposal process in its entirety.
8. SCPPA reserves the right to make an award, at its sole discretion, irrespective of price or technical ability, if SCPPA determines that to do so would result in the greatest value to SCPPA and its Members.

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9. Those Respondents who submit proposals agree to do so without legal recourse against SCPPA, its Members, their directors, officers, employees and agents for rejection of their proposal(s) or for failure to execute or act on their proposal for any reason.
10. SCPPA shall not be liable to any Respondent or party in law or equity for any reason whatsoever for any acts or omissions arising out of or in connection with this RFQ.
11. SCPPA shall not be liable for any costs incurred by any Respondents in preparing any information for submission in connection with this RFQ process or any and all costs resulting from responding to this RFQ. Any and all such costs whatsoever shall remain the sole responsibility of the Respondent.
12. SCPPA may require certain performance assurances from Respondents prior to entering into negotiations for work that may result from this RFQ. Such assurances may potentially include a requirement that Respondents provide some form of performance security.
13. Prior to contract award, the successful Respondent shall supply a detailed breakdown of the applicable overheads and fringe benefit costs that are part of the labor rates and other direct costs associated with the services to be performed.
14. SCPPA Members, either collectively or individually may contact Respondents to discuss or enter into negotiations regarding a proposal. SCPPA is not responsible or liable for individual Members interactions with the Respondent which are not entirely conducted through SCPPA or at SCPPA's option or election to engage the Respondent as defined within the RFQ.
15. Submission of a Proposal constitutes acknowledgement that the Respondent has read and agrees to be bound by the terms and specifications of this RFQ and any addenda subsequently issued by SCPPA.
16. Information in this RFQ is accurate to the best of SCPPA's and its Members' knowledge but is not guaranteed to be correct. Respondents are expected to complete all of their due diligence activities prior to entering into any final contract negotiations with SCPPA.
17. SCPPA reserves the right to reject any Proposal for any reason without cause. SCPPA reserves the right to enter into relationships with more than one Respondent, can choose not to proceed with any Respondent with respect to one or more categories of services, and can choose to suspend this RFQ or to issue a new RFQ that would supersede and replace this RFQ.

### **VII. Additional Requirements for Proposal**

1. **Consideration of Responses:** Submitted proposals should be prepared simply and economically, without the inclusion of unnecessary promotional materials. Proposals should be submitted on recycled paper that has a minimum of thirty percent (30%) post-consumer recycled content and duplex copied (double-sided pages) where possible.
2. **Insurance, Licensing, or other Certification:** If selected, the Respondent will be required to maintain sufficient insurance, licenses, or other required certifications for the type of work being performed.

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SCPPA or its Members may require specific insurance coverage to be established and maintained during the course of work and as a condition of award or continuation of contract.

3. **Non-Discrimination/Equal Employment Practices/Affirmative Action Plan:** If selected, the Respondent and each of its known subcontractors may be required to complete and file an acceptable Affirmative Action Plan. The Affirmative Action Plan may be set forth in the form required as a business practice by the Department of Water and Power of the City of Los Angeles which is SCPPA's largest Member.
4. **Living Wage Ordinance:** If selected, the Respondent may be required to comply with the applicable provisions of the City of Los Angeles Living Wage Ordinance and the City of Los Angeles Service Contract Workers Retention Ordinance. The Living Wage Ordinance provisions are found in Section 10.36 of the Los Angeles City Administrative Code; and the Service Contract Workers Retention Ordinance are found in Section 10.37 of the Los Angeles Administrative Code (SCWRO/LW0).
5. **Prevailing Wage Rates:** If selected, the Respondent will be required to conform to prevailing wage rates applicable to the location(s) where any work is being performed. Workers shall be paid not less than prevailing wages pursuant to determinations of the Director of Industrial Relations as applicable in accordance with the California Labor Code. To access the most current information on effective determination rates, Respondent shall contact:

Department of Industrial Relations  
Division of Labor Statistics and Research  
PO Box 420603, San Francisco, CA 94142-0603  
Division Office Telephone: (415) 703-4780  
Prevailing Wage Unit Telephone: (415) 703-4774  
Web: <http://www.dir.ca.gov/dlsr/DPreWageDetermination.htm>

6. **Child Support Policy:** If selected, Respondent may be required to comply with the City of Los Angeles Ordinance No. 172401, which requires all contractors and subcontractors performing work to comply with all reporting requirements and wage earning assignments and wage earning assignments relative to court ordered child support.
7. **Supplier Diversity:** Respondents shall take reasonable steps to ensure that all available business enterprises, including Small Business Enterprises (SBEs), Disadvantaged Business Enterprises (DBEs), Women-Owned Business Enterprises (WBEs), Minority-Owned Business Enterprises (MBEs), Disabled Veteran Business Enterprises (DVBES), and other Business Enterprises (OBEs), have an equal opportunity to compete for and participate in the work being requested by this RFQ. Efforts to obtain participation of these business enterprises may reasonably be expected to produce a twenty-five percent (25%) participation goal for SBEs. For the purpose of this RFQ, SCPPA's Supplier Diversity program is modeled after that of the Los Angeles Department of Water and Power. Further information concerning the Supplier Diversity Program may be obtained from the Supply Chain Services Division of the Los Angeles Department of Water and Power.
8. **SCPPA-Furnished Property:** SCPPA or a Member's utility drawings, specifications, and other media furnished for the Respondent's use shall not be furnished to others without written authorization from SCPPA or the applicable Member(s).

9. **Contractor-Furnished Property:** Upon completion of all work under any agreement developed as a result of this RFQ, ownership and title to reports, documents, drawings, specifications, estimates, and any other document produced as a result of the agreement shall automatically be vested to SCPPA and no further agreement will be necessary for the transfer of ownership to SCPPA. SCPPA has the sole right to distribute, reproduce, publish, license, or grant permission to use all or a portion of the deliverable documentation, work product or presentations as it determines in its sole discretion.